LANCASTER CITY COUNCIL
Promoting City, Coast & Countryside

Corporate Projects Update – Q2 2019 and monthly updates for October

Appendix B

* Reporting Frequency:
M = Monthly, Q = Quarterly,
S = Semi-annually, A = Annually

Key

R	Red – The project is unlikely to meet its agreed plan, costs or benefits unless immediate remedial action is taken		**C**	Complete
A	Amber – The project is at risk of failing to meet its agreed plan, costs or benefits unless action is taken		**N**	Not Started
G	Green – The project is on track to meet its agreed plan, costs or benefits		**H**	On hold
X	No data available			

A Thriving and Prosperous Economy

Ref. No.	Project Name	*	Date of update	Status
CE03	Williamson Park Adventure Playground	Q	15/10/19	G
CE04	Williamson Park - Event and Conference Venue	Q	15/10/19	R
CE07	LATCo = Commercial Waste		N/A	N
EGR09	Investment and Regeneration Strategy	M		H
EGR13	Heysham Gateway - Site Improvement Works	Q	3/10/19	G
EGR19	Eden Project North	Q	4/10/19	G
EGR24	Property Investment Strategy			C
EGR26	Future High Street Funding	M	8/11/19	A
EGR28	Heritage Action Project (New project)	Q	N/A	N

Clean, Green and Safe Neighbourhoods

Ref. No.	Project Name	*	Date of update	Status
EGR01	Canal Quarter phase 1	M	31/10/19	A
CE02	District wide car parking strategy	S		H
CE11	Climate Change / Zero Carbon Plus	Q	8/10/19	G
EGR14	Solar Farms	M	8/10/19	G
EGR21	Museums Service Transfer		7/11/19	C
EGR23	VIC Review (Move to City Museum)	Q	30/9/19	G
CE12	White Lund (New Project)	Q	N/A	N

Healthy and Happy Communities

Ref. No.	Project Name	*	Date of update	Status
CE01	Council Housing New Build	S	14/6/19	A
CE05	LATCo = Salt Ayre Leisure Centre	M	31/10/19	A
EGR05	Bailrigg Garden Village Masterplanning	Q	8/10/19	A
CE06	LATCo = Housing Company	S	N/A	N
EGR27	Lune Flood Protection, Caton Road	M	5/11/19	G

A Smart and Forward-Thinking Council

Ref. No.	Project Name	*	Date of update	Status
CS01	People and Values (incorporating: Grading / Pay Review, Our Values, Values Based Competency Framework and Employee Engagement)	Q	3/10/19	G
CS12	High Capacity Fibre Cable Network Provision	Q	4/10/19	G
CS14	Agile working	Q	4/10/19	G
CS17	Digital Strategy - completion, adoption and implementation	M	2/10/19	G
CS18	Risk Management Strategy / Overhaul and Implementation	Q	25/9/19	A
CS29	Procure to Pay (P2P)	M	5/11/19	A
CS31	Social Value, including procurement strategy	Q	9/10/19	G
CS33	Outcomes Based Budgeting	Q	9/10/19	G

Comments and Issues (further details available by clicking the hyperlinks above)

EGR01 – In order to get this project back on target, progression is needed on: The Council's strategy on Canal Quarter based land and property assets; The approach to third art land owners; Integrating an approach with key arts partners and other cultural partners. Purdah has also caused a delay in the public consultations process.

CE04 – Reporting as red. This project has yet to be started due to officer capacity. Discussions are being had around resources and potential external assistance.

CE05 – On hold, pending a note to Exec Team outlining financial position for future years.

EGR05 – Reporting as amber. Positive decisions on the Local Plan and County Council Housing Infrastructure Fund application are needed to assure a successful outcome with a deliverable robust masterplan.

EGR09 – on hold, pending direction from elected members.

CS18 – Reporting as amber. The action plan is now in place with agreed timescales for competition. The Risk Management Policy and Strategy is currently being drafted ready for the Executive Team and Audit Committee approval in October / November.

EGR26 – Work is progressing based on some assumptions, which need to be agreed in order to progress to the Treasury Green Book five business case model.

CS29 – Reporting as amber. As the quick wins have been achieved the project is in danger of running into apathy, with reluctance to change evident at some services. To maximise the financial and time savings of the project all 3rd party systems need to be fully integrated. The original plan was to achieve full integration by early 2020/21. The lack of engagement from some services puts this at risk unless corrective action is taken.